

# Title IX Training

Coordinator, Investigator, Decision-Maker September 23, 2025

BY: JENNIFER M. KINKUS, ESQ.

#### What is Title IX?

#### Title IX, 20 U.S.C. § 1681

- Prohibits discrimination "on the basis of sex"
- Applies to education programs and federally funded schools ("Recipients")
- Protects students, employees, and applicants
- Applies to teacher-on-student and student-on-student (peer-on-peer) sexual harassment/assault

#### Implementing Regulations

- Require designation of Title IX Coordinator to coordinate school's responsibilities
- Require posting of information on school website
  - Title IX Policy
  - Title IX Coordinator Contact Information
  - Title IX Training Materials
- Set out grievance and complaint procedures



# **Enforcement** of Title IX

#### Standard is "Deliberate Indifference"

School must respond to allegations of sexual harassment in an education program or activity promptly in a manner that is not deliberately indifferent

#### Plaintiff must prove:

>School had "actual knowledge"

#### **AND**

Response is deliberately indifferent (clearly unreasonable in light of known circumstances)



# DEFINITIONS

# What does "sex" mean?

Discrimination on the basis of "sex:

- ❖ Biological sex
- Gender
- Sex stereotyping
- Sexual orientation and gender identity
- "Sex" as a verb

## **Parties**

COMPLAINANT

RESPONDENT

Alleged Victim

Alleged Perpetrator



# Recipient

Recipients of Federal financial assistance covered by Title IX, includes elementary and secondary schools



#### Definition of Sexual Harassment

"Sexual Harassment" is conduct on the basis of sex that satisfies one of the following:

- □ Quid Pro Quo Harassment, or
  - Hostile Environment, or
  - ☐ Harassment under the Violence Against Women Act



#### Quid Pro Quo Harassment

- An employee conditioning an education benefit or service upon a person's participation in unwelcome sexual conduct
- Does not need to be evaluated for "severity, pervasiveness, and objective offensiveness"
- Can be express or implied

### Hostile Environment Harassment

- Unwelcome conduct on the basis of sex
- That to a reasonable person
- ❖Is so severe, pervasive and objectively offensive
- That it effectively denies a person equal access to the education program or activity

#### Harassment Under Violence Against Women Act

#### **Dating Violence**

Violence by a person who is or has been in a social relationship of a romantic or intimate nature with the victim

#### **Domestic Violence**

Crimes of violence committed by current or former spouse/partner/parent against a victim who is protected under the domestic or family violence laws

#### **Stalking**

Engaging in a course of conduct directed at a specific person that would cause a reasonable person to fear for his or her safety or the safety of others; or suffer substantial emotional distress

#### Sexual Assault

An offense classified as a forcible or nonforcible sex offense by the FBI's uniform crime reporting system:

- Rape;
- Fondling;
- Incest; or
- Statutory rape.



## Actual Knowledge

When does a Recipient have notice of sexual harassment?

- Actual knowledge = notice of sexual harassment or notice of allegations of sexual harassment to Recipient's
  - Title IX Coordinator; or
  - Any official who has authority to institute corrective measures; or
  - ANY EMPLOYEE OF AN ELEMENTARY OR SECONDARY SCHOOL

## **Educational Program or Activity**

Conduct must occur in "educational program or activity" for Title IX for apply

- Does <u>not</u> mean geography no on/off campus bright-line rule
- Includes locations, events, or circumstances over which the Recipient exercised substantial control over both the respondent and the context in which the harassment occurs

Conduct must be against a person in the United States

Does not apply to study abroad



## Remember - Recipient's Obligation

A Recipient with <u>actual knowledge</u> of <u>sexual</u> <u>harassment</u> in an <u>educational program or activity</u> against a person in the United States, must respond promptly in a manner that it is not <u>deliberately</u> <u>indifferent</u>. The Recipient is only deliberately indifferent if its response to sexual harassment is unreasonable in light of known circumstances.



# Title IX Coordinator

#### Identification Requirements

- Must identify at least one employee as Title IX
  Coordinator
  - May also have one or more deputy coordinator
  - May have separate coordinators for complaints involving employees and complaints involving students
- Must be referred to as "Title IX Coordinator"
- May also serve as Investigator (but not Decision-Maker)

Must notify applicants, employees, students, parents/guardians and officially recognized unions/professional organizations of

- Name
- Title
- Email Address
- Phone Number

Name/title and contact information must be prominently displayed on website and in each handbook or catalogue made available to applicants, employees, students, parents/guardians, and any recognized employee union/professional organization

#### Requirements

- Must not have a conflict of interest
- Must not have a bias for or against complainants or respondents generally or a specific individual
- Need not be a stand-alone position but should have adequate time to devote to Coordinator responsibilities
- Must have required training



#### Other Responsibilities

- Coordinator must ensure adequate training of:
  - Investigators
  - Decision-Makers
  - All Employees
  - All training materials must be published on Recipient's website



# Training

- Investigators
- Decision-Makers
- Appeal Decision-Makers

- Definition of "sexual harassment"
- Scope Recipient's education program or activity
- How to conduct an investigation and grievance process (including hearings, appeals and informal resolution processes)
- How to serve impartially (including avoiding prejudgment, bias and conflicts of interest)
- Must not rely on sex stereotypes
- Must promote impartial investigations and adjudications of formal complaints

## Additional Training for Investigators

 Training on issues of relevance to create investigative report that fairly summarizes the evidence

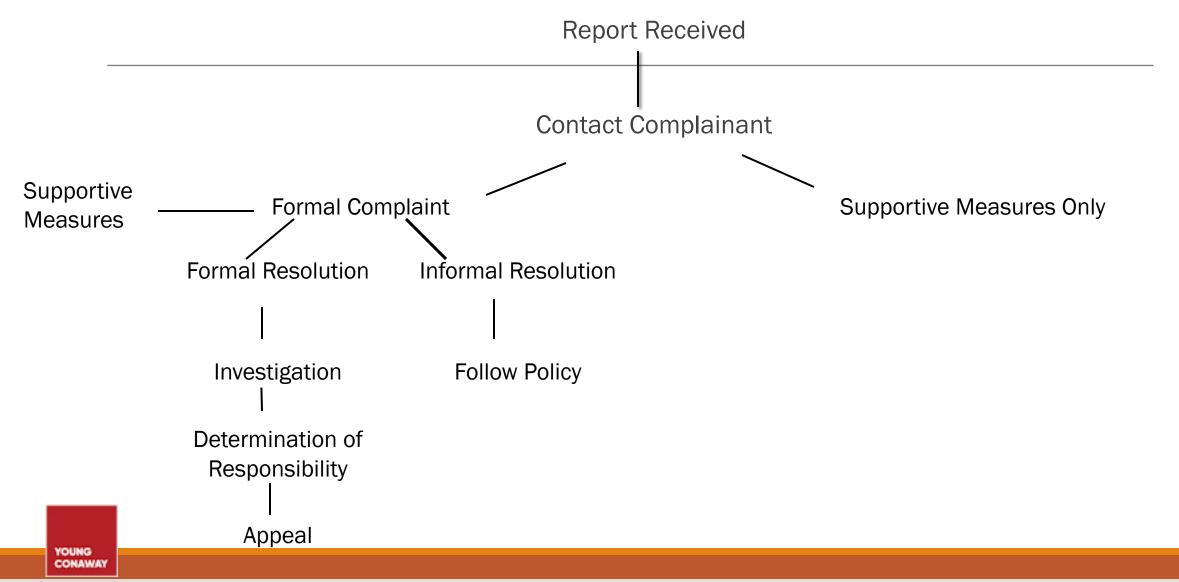


#### **Additional Training for Decision-Makers**

- Training on technology to be used at live hearing (if applicable)
- Issues of relevance
- Questions of evidence (including relevance of questions about complainant's sexual predisposition or prior sexual behavior)



#### **Overview of Grievance Process**



## Coordinator Role In Reporting

- Any person may report sex discrimination, including sexual harassment, to the Title IX Coordinator, regardless of whether the person reporting is alleged to be the target of the conduct
  - Remember "actual knowledge" includes notice of harassment or allegations of harassment to Title IX Coordinator, a school official who has authority to institute corrective measures, or <u>any employee of an elementary or secondary school</u>
- Reports may be made at any time (including during non-business hours) by telephone, email or mail



# SUPPORTIVE MEASURES

OFFERED <u>PROMPTLY</u> AFTER REPORT RECEIVED OR ACTUAL KNOWLEDGE OF HARASSMENT EXISTS

#### **Notice to Complainant**

- Title IX Coordinator must promptly contact complainant to:
  - Discuss availability of supportive measures
  - Consider complainant's wishes with respect to supportive measures
  - Inform complainant of the availability of supportive measures with or without the filing of a formal complaint; and
  - Explain the process for filing a formal complaint



# General Response Time for Supportive Measures

- Promptly
- In a way that is not "deliberately indifferent"

"Deliberately Indifferent" = clearly unreasonable in light of the known circumstances

#### **Supportive Measures**

- ➤ Non-disciplinary, non-punitive individualized services
- >Offered as appropriate, reasonably available and without fee or charge to complainant or respondent
- > Before or after filing formal complaint, or where no formal complaint has been filed
- Designed to restore or preserve equal access to educational program or activity
- Continue through the conclusion of the grievance process when applicable
- Can be continued even after a finding of non-responsibility
- Provided without <u>unreasonably burdening</u> the other party (non-disciplinary, non-punitive)
- Designed to protect the safety of all parties or the educational environment, or to deter sexual harassment



# What is "Unreasonably Burdensome"?

- No specific definition consider unique circumstances
- Does not depend solely on continued to access to academic programs
- Must take into account nature of the educational programs, activities, opportunities and benefits – not solely those programs that are "academic" in nature
- Grievance process should be conducted in reasonably timely manner to avoid supportive measures imposed pending the outcome of the grievance process becoming unreasonably burdensome

#### **Examples of Supportive Measures**

- Counseling
- Extension of deadlines or other course-related adjustments
- Modifications of work or class schedules
- Campus escort services
- Mutual restrictions on contact between the parties

- Leaves of absence
- Increased security and monitoring
- Sending student to principal's office
- Educational conversations
- Changing student seating
- Changing class assignments



#### Caution!

Must go through grievance process

Disciplinary sanctions should NOT be used as supportive measures.

Suspension, expulsion and termination of employment are inherently disciplinary

# **Emergency Removal**

Student

- May remove a Respondent from an education program or activity after:
  - Undertaking individualized safety and risk analysis
  - Determining that an immediate threat to the physical health or safety of any student or individual arising from the allegations justifies removal
- Must provide Respondent with notice and an opportunity to challenge the decision immediately following the removal
- Any decision to remove a student for more then 10 school days requires a Board hearing

## **Emergency Removal**

Employee

- Non-student employee may be placed on administrative leave during the pendency of grievance process
- Employees <u>must</u> be placed on administrative leave under certain circumstances (e.g., complaint of abuse of student by school employee)

#### **Interaction with Other Laws**

Students and employees are still entitled to applicable provisions of IDEA, Section 504 and ADA

#### > For students

- Consider whether a manifestation determination is necessary for students with IEP or Section 504 Plan (10 days of disciplinary removal)
- Consider provisions of an IEP or Section 504 Plan in designing interim supportive measures

#### > For employees

Consider whether interactive dialogue is necessary to discuss reasonable accommodations due to a known disability



## Coordinator's Responsibility

- Title IX Coordinator is responsible for overseeing the implementation of supportive measures for the Recipient
  - Coordinate with other employees on a need-to-know basis and check in with parties
  - Burden of arranging and enforcing supportive measures must remain on Recipient, not on any party
  - Any supportive measures taken must be recorded; and if supportive measures are not part of response, must specify why



# FORMAL COMPLAINT

MAY OR MAY NOT BE FILED AFTER REPORT RECEIVED OR ACTUAL KNOWLEDGE OF HARASSMENT

## **Formal Complaint**

- Formal complaints may be filed with the Coordinator in person, by email, by mail or by any other method designated by the school
  - Ex. online reporting system
- \*"Formal Complaint" = any document filed by a complainant or signed by Title IX Coordinator that <u>alleges sexual harassment</u> against a respondent <u>requesting that the Recipient investigate</u> the allegation of sexual harassment (does not need to be in a specific form or format)



### Formal Complaint

By Complainant or Parent

- May be filed with the Title IX Coordinator in person, by email, by mail or their listed contact information
- Complainant must be participating in the education program or activity at the time of filing
- ❖ Parents and legal guardians have right to act on behalf of their child with respect to Title IX rights (whether complainant or respondent)
- Child remains the "Complainant"

# Formal Complaint

By Coordinator

- Title IX Coordinator may sign a formal complaint to initiate a grievance process to investigate and adjudicate allegations
- May happen over the alleged victim's objections
- Student remains the Complainant. Coordinator does not become "Complainant"

#### **Notice**

If formal complaint is first time Recipient is receiving notice of a report of sexual harassment, Title IX Coordinator must promptly contact complainant to:

- Discuss availability of supportive measures
- Consider complainant's wishes with respect to supportive measures

## Bias and Impartiality

ENTIRE TITLE IX PROCESS MUST BE IMPARTIAL AND FREE FROM BIAS AND CONFLICTS OF INTEREST

Must avoid the intentional or unintentional injection of sex-based biases and stereotypes into Title IX proceedings.

- Title IX Coordinator, Investigator, Decision-Makers are not on "anyone's side" and must be unbiased, impartial and avoid conflicts of interest
- Title IX Coordinator's main goal is overseeing a fair and impartial process.
- Coordinator must not have an interest in the outcome of the grievance process, but rather in ensuring that the process is followed with integrity and the rights of the parties are respected.

# **Examples** of Bias

- Assuming that complainants or respondents generally are more likely to tell the truth
- Assuming that respondents are presumptively responsible for alleged sexual misconduct
- Assuming victim deserved what happened based on what they wore, how much they had to drink, how they were dancing, etc.

# Unbiased Process

- Gives parties equal opportunities for participation at every stage
- Presumes innocence until a determination regarding responsibility is made
- Results in a determination made based on an objective review of all relevant, available evidence

# Unbiased Process

Provides both parties with equivalent rights to:

- Written notes and documents
- >Access to Recipient's resources
- >Introduce witnesses and evidence
- Review and respond to other party's evidence
- ➤ Participate in grievance procedures
- An objective determination based on all facts

#### **Conflicts of Interest**

- A conflict of interest exists when the Coordinator, Investigator or Decision-Maker has a personal or professional interest in a case that prevents them from discharging their duties in a fair, neutral and impartial manner
- Conflicts of interest may arise due to the Coordinator's, Investigator's or Decision-Maker's relationship to a party or witness
- May also arise when Coordinator, Investigator or Decision-Maker has a stake in the outcome of the process (e.g., personnel evaluations based on increasing or reducing number of founded complaints)
- Other circumstances that negatively affect the individual's neutrality



## Formal Grievance Process

#### Formal Complaint Filed - What's Next

Formal grievance process with investigation and determination of responsibility

<u>OR</u>

Complainant may opt for informal resolution



# **Mandatory Dismissal**

Title IX
Coordinator must
ensure dismissal
of formal
complaint where:

#### No Title IX Jurisdiction

- •Conduct alleged does not constitute sexual harassment;
- Conduct alleged did not occur in education program or activity; or
- Conduct alleged did not occur in United States

Must be dismissed at any time during the process once it is determined that Title IX jurisdiction does not exist

# Permissive Dismissal

Title IX
Coordinator
should also
evaluate the
grounds for
permissive
dismissals:

- Complainant notifies Coordinator in writing that they wish to withdraw formal complaint or any allegations therein;
- Respondent is no longer enrolled or employed by Recipient; or
- Specific circumstances prevent Recipient from gathering evidence to reach determination

## Investigators and Decision-Makers – Title IX Coordinator's Responsibilities

- Must be appointed
- Must receive or have required training
- Are unbiased and impartial
- Do not have a conflict of interest in the case
- Understand and comply with the Recipient's process for investigating and resolving complaints

Title IX Coordinator must assign an alternate investigator or decision-maker as needed.



## INVESTIGATION

### **Essential Elements of Investigation**

- > Process Recipient uses to resolve complaints of sexual harassment
- Investigator is the initial fact-finder (may be Title IX Coordinator)
  - >CANNOT be the individual who makes a determination regarding responsibility, including sanctions
- > Must be:
  - ➤ Adequate
  - > Reliable
  - **>** Unbiased
  - ➤ Impartial
  - **≻** Prompt
  - Provide equal opportunity for both parties to present witnesses and other evidence



#### Investigator

- Cannot be decision-maker or appeal decisionmaker (may be Title IX Coordinator)
- Can be internal or external
- Must be impartial and unbiased in general and in the specific case
- Should be recused if there is a conflict of interest

### **Factors**

Specific steps in Title IX investigation will vary depending on:

- ➤ Nature of the allegation
- Age of student(s) involved
- Size and structure of school
- Any applicable state or local requirements
- What school has learned from past experiences

#### **Written Notice**

- Written notice of investigation <u>promptly</u> sent to parties
  - Notice of Recipient's grievance process, including informal resolution process
  - Identities of parties involved in the incident
  - Conduct alleged
  - Date and location of incident
  - Respondent's entitlement to presumption of innocence
  - Parties' right to an advisor of their choice, at party's expense, who may be an attorney
  - Parties' right to review and comment on evidence
- If new allegations are added, must issue new written notice

Prior Written
Notice of
Interviews

Prior written notice of interviews to be provided to parties and witnesses with sufficient advance time to prepare:

- Date
- Time
- Location
- Participants
- Purpose

Burden of Proof

Evidence Gathering Burden of proof and evidence gathering is on the Recipient, not parties

Respondent is entitled to presumption of innocence

Gag Orders

No "gag orders" restricting parties from discussing allegations or gathering and producing relevant evidence

Recipient must also protect against retaliation and intimidation of parties and witnesses

Schools can require parties and advisors to sign confidentiality/non-disclosure agreement to ensure that evidence is not used for any purpose other than participation in Title IX proceedings

## **Additional Considerations**

- Are there any other ongoing school or criminal investigations of the incident?
  - If so, determine the scope of each investigator's role
- May information be shared among investigators?
- If forensic evidence is involved, should law enforcement or a forensic expert be consulted to ensure evidence is correctly interpreted?

### Confidentiality

- Recipient must keep confidential the identity of any individual who has made a report or complaint of sexual harassment, or has been identified as the perpetrator or respondent to any such report or complaint, or is a witness to any complaint or investigation <u>except as required to carry out the purposes of Title IX</u> (including the conduct of any complaint resolution process), applicable law, or as permitted by FERPA
- ■All information must be maintained in a secure manner
- □ Do not over-promise confidentiality due process and other considerations may require disclosure of information obtained through investigation
- □ Notify complainant of the information that will be disclosed, to whom it will be disclosed and why



### **Conducting Interviews**

Investigator should develop a general investigation plan

- Gather and review any relevant documents, policies or other evidence
- Determine where interviews will take place (neutral, private, convenient)
- Can be via Zoom or Teams
- Prepare pre-interview points; consider providing in writing
- Determine order of interviews
- Develop list of questions for each that will help you determine whether it is more likely than not that the complaint is founded under Title IX and school policy



#### Interviews

Points to review with complainant, respondent and witnesses:

- Explain process
- Expectation of honest cooperation, and result (if any) of refusal to honestly cooperate
- Request or state any expectation of confidentiality/discretion as appropriate
- Explain policy on non-retaliation and how to report retaliation
- Explain Recipient's position on confidentiality

### **Basic Interview Questions**

- ■Who committed alleged act?
- ■Who else was around?
- ■What exactly occurred or was said? Include details.
- ■When did it occur? Was it a onetime event? Repeated, ongoing event?
- ■Where did it occur?

- How did you react? Did it affect you?
- ☐ Are there other individuals who might have relevant information?
- □ Did you tell anyone about it?
- Ask for any available evidence (including social media content)
- ■Probe for hidden agendas



## Other Interview Tips

- Consider personality, tone, and psychological dynamics
- Focus on facts (avoid spending too much time discussing "why?" questions)
- ➤ Avoid pre-judging evidence
- Consider all possibilities
- ▶ Be an active listener
- > Take notes or record
- Control emotions, be investigative rather than an advocate

### **Obtaining Witness Statements**

- Written in first person
- •Focus on facts, not conclusions (may include how the incident affected the individual)
- If the investigator writes the statement for the witness, get confirmation of accuracy
- Consider having it notarized or including statement, "based upon my personal knowledge, the above facts are true and correct"



### **Handling Evidence**

- Be aware of "chain of custody" issues
- Maintain investigation file containing:
  - Investigator's notes (running record of actions taken; interviews conducted)
  - Written statements
  - Paper and electronic records
  - Photographs, videos and audio recordings
  - Any other evidence received, both inculpatory and exculpatory



#### RELEVANCE

What is "relevant" evidence?

Evidence that is of consequence to the outcome of the investigation

Evidence that makes any fact more or less probable than it would be without the evidence

#### RELEVANCE

- Does not exist in a vacuum the relevance of any particular piece of evidence is determined in relation to what is required to make a determination regarding responsibility
- Determining relevance is different than determining how much weight to give the evidence
  - ➤ Irrelevant evidence Exclude from consideration
  - > Relevant evidence Include for consideration
    - ➤ Determine how much weight to be given compared to other evidence

#### RELEVANCE

Prior sexual behavior or sexual predisposition

Questions about a complainant's prior sexual behavior or sexual predisposition are *NOT* relevant EXCEPT to the limited extent they are offered:

- to prove that someone other than respondent committed the conduct; or
- > as related to specific incidents between the complainant and respondent to prove consent

# Prior Sexual Behavior or Sexual Predisposition – When Relevant?

#### When a third party is suspected of the misconduct

- Scenario: A student reports being sexually harassed and stalked through threatening, sexually explicit notes left in their locker. The respondent offers evidence that the complainant's ex-partner has a history of stalking and leaving similar graphic notes, suggesting the ex-partner is the perpetrator, not the respondent.
  - \* Why it's relevant: The complainant's specific sexual history with the ex-partner is admissible because it tends to prove that someone other than the respondent committed the conduct alleged.

#### To explain the communication of consent within a dating relationship

- Scenario: A complainant alleges they were sexually harassed by their partner through sexually explicit text messages. The respondent provides sexually explicit messages they previously exchanged with the complainant, arguing that the complainant's past behavior establishes consent.
  - \*Why it's relevant: The history of how the parties communicated consent in prior sexual relations with each other can be relevant to the specific incident.



# Prior Sexual Behavior or Sexual Predisposition – When NOT Relevant?

<u>To establish a general sexual predisposition</u> (Federal regulations explicitly state that questions and evidence about a complainant's "sexual predisposition" are never relevant and are protected by "rape shield" laws.)

- Scenario: The respondent claims that the complainant has a reputation for "sleeping around" or being "easy" to suggest that the encounter was consensual.
  - Why it's not relevant: This type of information relies on a harmful sexual stereotype and is explicitly barred from consideration.

#### To suggest the complainant's character or general promiscuity

- Scenario: The respondent attempts to introduce evidence that the complainant has had multiple sexual partners or has engaged in certain sexual acts with other people.
  - Why it's not relevant: A complainant's sexual relationships with other individuals cannot be used to prove that they consented to sexual acts with the respondent.

#### To attack the complainant's credibility

- Scenario: The respondent or their advisor asks the complainant questions during cross-examination about past consensual relationships to suggest that they are not trustworthy.
  - Why it's not relevant: This tactic is prohibited. The relevance of a question must be determined based on whether it seeks information that will help in determining responsibility, not on who asked it or their possible motives.



Important note: The mere existence of a prior sexual relationship between the parties is never sufficient on its own to prove consent in the incident under investigation.

#### The Written Investigative Report

- ☐ Must ask questions and sort through evidence to produce a summary of relevant evidence
- □ Prior to the completion of the written report, each party must be provided with copies of evidence directly related to the allegations in the complaint (this often takes the form of a draft report)
  - ☐ Each party must have 10 days to submit a written response to the Investigator
  - ☐ Investigator must "consider" the written responses prior to completing the written report.
- ☐ Written report must <u>fairly summarize</u> relevant evidence
- □ Final written report must be provided to each party and the parties' advisors (if any) at least 10 days prior to the decision-maker making a determination regarding responsibility
  - ☐ Parties must be given opportunity to review and provide a written response to the written report
- ☐ Beware of record-keeping requirements Investigation materials must be maintained for 7 years.



## Bias and Impartiality

Investigator must be unbiased, impartial and free from conflicts of interest

Investigator's goal is to help decisionmaker reach a determination of responsibility based on reliable, relevant evidence

- Goal is NOT to achieve any particular outcome
- Avoid becoming emotionally invested or slipping into advocacy

# Determination of Responsibility

CANNOT BE MADE BY INVESTIGATOR OR TITLE IX COORDINATOR

# Who Should Decision-Maker Be?

- Coordinator or Investigator for that case
- Cannot be the same as Appeal Decision-Maker
- May be one person or a multimember panel
- Must be unbiased, impartial and free from conflicts of interest

# What is Decision Maker's Role?

- Act as neutral
- Determine what questions are relevant to the case
- Objectively evaluate all relevant evidence both inculpatory and exculpatory
- Reach determination regarding responsibility
- Mandatorily dismiss complaint:
  - That do not rise to level of "Sexual harassment";
    or
  - Did not occur in education program or activity; or
  - Did not occur against a person in the US

### Decision-Making Process

Written

Live Hearing

K-12 is not required to hold live hearings and little structure is provided for by regulations regarding live hearings at K-12 level.



#### **Cross Examination**

- ☐ Must occur in some form in both the written and live hearing options
- DOE determined it is necessary for due process
- DOE presumes Decision-Maker will control advisors and advocates to ensure no party is abused by cross-examination process



#### Cross-Examination Procedure in Written Option

Each party's advisor will submit questions for cross-examination

- Decision-Maker's Role
  - Decide if questions are relevant and:
    - Ask the question if relevant; or
    - Decline to ask an irrelevant questions, and explain why the question is irrelevant to the asking party in writing
  - Provide parties with opportunity for follow-up questions

#### Relevance

Only RELEVANT evidence may be considered by the decision-maker when determining responsibility.

Evidence having any tendency to make the existence of any fact more or less probable than it would be without the evidence

Determining relevance is different than determining how much weight (strength) to give evidence

- Irrelevant evidence Excluded
- \*Relevant, but not much weight Included for consideration



#### Relevance - Privileged Information

- Any party's medical, psychological, and similar records are not relevant <u>unless</u> voluntarily provided by that party
- Any information protected by a legally recognized privilege (ex. attorney-client privilege) is not relevant
  - Ex. Cannot ask: "What did your attorney tell you about whether these actions were consensual?"



# **Questions Prohibited**

In either live hearing or written option, questions about the complainant's sexual predisposition or prior sexual behavior are NOT relevant and may not be asked <u>unless</u>:

- Offered to prove someone other than respondent committed the conduct alleged; or
- Incidences concern prior sexual behavior with the respondent and are offered to prove consent

### **Credibility Assessments**

Give testimony and information of each party or witness the degree of importance you reasonably believe it is entitled to receive

- Do not rely on "demeanor" alone can be inaccurate, especially in traumatic situations
- Take trauma into account
- Other factors for credibility
  - Consistency
  - •Plausibility
  - Reliability
  - OMotive
  - Bias

## Determining Responsibility

Following live hearing or written exchange of questions, decision-maker must determine responsibility

- \*Keep an open mind until all relevant evidence has been heard and don't come to any judgment or conclusion until reviewing all permissible and relevant evidence
  - May not consider anything other than relevant evidence
- Make sound reasoned decision
  - Determine the facts based on the information presented
  - ❖ Determine what evidence to believe, the importance of the evidence and the conclusions to draw therefrom

#### **Evidence Standard**

### PREPONDERANCE OF THE EVIDENCE

- More likely than not (50.1%)
- ■What is more plausible?

#### **CLEAR AND CONVINCING**

Highly probable; highly and more substantially likely to be true

Same standard of evidence applied to all formal complaints of sexual harassment



## **Analyzing the Elements of Prohibited Conduct**

☐ To find a violation, there must be evidence, using preponderance of the evidence or clear and convincing standard, that every element of the violation has been met

- ☐How?
  - Review definition
  - ☐ Break down definition into elements
  - ■Sort evidence according to elements



#### Quid Pro Quo

- Conduct on the basis of sex
- ❖ By an employee
- That conduct conditions the provisions of an aid, benefit, or service on an individual's participation in sexual conduct
- That sexual conduct is unwelcome

#### Hostile Environment

- Conduct on the basis of sex
- That is unwelcome
- That a reasonable person has determined is so severe, pervasive <u>and</u> objectively offensive ...
- That it effectively denies a person equal access to education program or activity

# Remember – Scope of Education Program/Activity

### Behavior addressed must occur in school's education program or activity

- > All operations of school
- Locations, events and circumstances over which Recipient exercised substantial control over both respondent and the context in which sexual harassment occurs



#### **Written Decision**

- ☐ Identification of Allegations
- Procedural Steps
- ☐ Findings of Fact
- Application of Facts to Code of Conduct

- Statement of Results and Rationale for Each Allegation
- **□**Sanctions and Remedies
- ■Appeal Procedures



#### **Written Decision**

- Ensure Title IX Coordinator receives a copy of the decision and any other documents involved in the process for required 7-year retention
- Must be provided to parties simultaneously
- □ Determination is not FINAL until:
  - □ Date of written determination following appeal; or, if no appeal is taken
  - ☐ Date the appeal deadline expires



#### Sanctions and Remedies

- Range of possible sanctions must be described in policy
- Focus not just on discipline, but also on restorative remedies to prevent recurrence
- Don't forget about other legal obligations



#### Sanctions

Examples

- Written Warning
- Suspension
- Expulsion
- Demotion
- Termination

# Other Legal Obligations

- Student Conduct Policies
- Suspension/Expulsion beyond 10 days
- ❖IDEA/504 Students
- Employee Due Process Procedures

#### Remedies

- Title IX Coordinator responsible for implementing remedies
- May be the same or similar to interim supportive measures
- Must be designed to restore or preserve equal access to education programs or activities
- \*Range of possible remedies must be included in policy



#### Remedies

Examples

- Counseling modifications
- Accommodations to class schedules or schoolwork
- Restrictions on contact between the parties
- Increased monitoring

### Appeal Process

#### **Appeal Procedures**

- ☐ Either Party may the Determination of Responsibility or dismissal of a Formal Complaint within 10 calendar days of receipt
- Recipient must notify other party in writing when appeal is filed
- ☐ Give both parties a reasonable, equal opportunity to submit a written statement
- □ Issue a written decision describing the result of the appeal and rationale
- Provide written decision simultaneously to both parties



#### **Appeal Decision-Maker**

- Must not be Title IX Coordinator, Investigator or Initial Decision-Maker
- Can be individual or multi-member panel
- Not the full School Board
- Avoid conflict of interest and bias



#### Mandatory Appeals (appeal must be allowed to proceed)

- > Procedural irregularity that affected the outcome of the matter
- New evidence not reasonably available at the time of the determination regarding responsibility or dismissal
  - > Evidence could affect outcome
- Title IX Coordinator, Investigator or Decision-Maker had a conflict of interest or bias for or against either party that affected the outcome



#### **Permissive Appeals**

- May offer an appeal on any other basis, as long as the opportunity is offered to both parties equally
- > Examples
  - Whether the evidence met the identified standard of proof
  - ➤ Whether the sanction is proportional to the policy violation



# Impartiality, Bias and Conflict of Interest

DECISION-MAKERS AND APPEAL DECISION-MAKERS

#### **Impartiality**

- Avoid stereotypes or generalizations about groups of people (ex. "victim-blaming" or "believe all women")
- Decision-Makers must endeavor NOT to develop a personal relationship with one party over another, including based on whether parties are remote for live hearing



## Conflicts of Interest

- Decision-Makers may have to recuse themselves from certain cases if conflict of interest exists
- Disclose and recognize conflicts of interest
  - Familiarity or connection to party?
  - Stake in the outcome?

#### Confidentiality

- Must keep confidential the identity of any individual who has made a report or complaint, any respondent and any witness except as:
  - May be permitted under FERPA;
  - ❖As required by law; or
  - To carry out the investigation and hearing procedures
- Keep identities and information confidential to the hearing and resolution process – only talk to school officials who "need to know"



### Informal Resolution

"DEFAULT" IS THAT FORMAL COMPLAINT MUST BE INVESTIGATED AND ADJUDICATED. HOWEVER, A RECIPIENT MAY CHOOSE TO OFFER PARTIES AN INFORMAL PROCESS TO RESOLVE THE COMPLAINT AFTER A FORMAL COMPLAINT HAS BEEN FILED.

#### **EXAMPLES**

- Mediation
- Arbitration
- Restorative Justice
  - Requires Respondent to admit wrongdoing

#### Requirements

- ➤ May not be required in lieu of formal grievance process
- May be initiated any time prior to reaching determination regarding responsibility
- Any party may withdraw from informal resolution process at any time prior to finalizing
- Must have reasonably prompt time frames
- Written notice of allegations should alert the parties to the availability of any Informal Resolution Recipient has made available
- Must obtain parties voluntary, written consent



#### Employee-to-Student Sexual Harassment

Cannot offer or facilitate informal resolution to resolve allegations that an employee sexually harassed a student.

#### **Facilitators**

- Must be free from conflicts of interest, bias and trained to serve impartially
- ➤ Training
  - Definition of sexual harassment
  - Scope of Recipient's education program or activity
  - ➤ How to conduct informal resolution process
  - How to serve impartially, including by avoiding prejudgment of the facts at issue, conflicts of interest and bias



#### **OUTCOMES**

- Written agreement between parties
- May include provisions similar to Interim Supportive Measures
- May include disciplinary measures
- Provide finality for parties

# Recordkeeping and Retention

#### The following must be maintained for **SEVEN** years

- Each sexual harassment investigation, including determinations, audio or visual recordings, disciplinary sanctions, and any remedies provided to the complainant;
- Any appeal and the result therefrom;
- ➤ Informal resolution, if any; and
- All material used to train Coordinators, Investigators, Decision-Makers, and those who facilitate Informal Resolution



# The following must be <u>created</u> and kept for SEVEN years

- Any actions, including supportive measures, taken in response to a report or formal complaint of sexual harassment
- Document the basis for the conclusion that the response was not deliberately indifferent
- Document that measures have been taken that were designed to restore or preserve access to the educational program or activity
- If no supportive measures are given to complainant, document why it was not clearly unreasonable



#### **Prohibition on Retaliation**

- Retaliation against ANY individual, including Complainants, Respondents, and witnesses for reporting sexual harassment or participating (or refusing to participate) in any Title IX grievance process is prohibited.
- If any individual feels that they have been retaliated against, they should report the retaliation to the Title IX Coordinator and the Coordinator will ensure a prompt and equitable resolution of the complaint.
- It is NOT retaliation for the District to punish an individual for making a bad faith, materially false statement during a Title IX grievance process.



#### **QUESTIONS???**

Policy 2.32

Training Materials on Website

#### Title IX Coordinators

Dr. Gina Moody

GINA.MOODY@christina.k12.de.us

Ledonnis Hernandez

LEDONNIS.HERNANDEZ@christina.k12.de.us